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**UNITED STATES DISTRICT COURT  
DISTRICT OF NEVADA**

JENNIFER HIXSON,  
  
Plaintiff,  
  
vs.  
  
CITY OF LAS VEGAS,  
  
Defendant.

Case No. 2:12-cv-00871-RCJ-PAL

**ORDER**

(Mot for Sanctions - Dkt. #26)

Before the court is Plaintiff’s Motion for Sanctions Pursuant to Fed. R. Civ. P. 37(c) (Dkt. #26). The court has considered the Motion, Defendant’s Opposition (Dkt. #29), Plaintiff’s Reply (Dkt. #30), and the arguments of counsel at hearings conducted on May 21, 2013, and June 25, 2013.

**BACKGROUND**

The complaint in this case was filed in state court and removed (Dkt. #1) May 23, 2012. It involves a hostile work environment claim. Plaintiff alleges that she was employed by the Defendant in the Detention and Enforcement Division in Las Vegas, Nevada from February 2002, until she resigned on July 15, 2010. *See* Complaint attached as Exhibit “A” to Petition for Removal (Dkt. #1), ¶¶7, 8. Plaintiff alleges that she was subjected to a hostile work environment from approximately April 2009, through the date of her resignation. *Id.*, ¶8. She was in a relationship with Sergeant Glen Lewis until approximately April 2009, when he began making disparaging remarks and comments about her gender and sexual orientation. *Id.*, ¶9. Lewis instituted internal complaints against Hixson in May 2009, which were unfounded and retaliatory. *Id.*, ¶10. Plaintiff complained to her direct supervisor, Lieutenant Smith, on May 14, 2009, that Lewis was creating a hostile work environment and retaliating against her. *Id.*, ¶14. Lieutenant Smith responded that Sergeant Lewis had the choice to initiate a formal complaint. *Id.* In October 2009, Plaintiff complained to Lieutenant Smith that she was unable

1 to handle the stress of the hostile work environment Lewis created. *Id.*, ¶18. However, nothing was  
2 done. *Id.* Plaintiff complained in person to the deputy chief in December 2010, and conveyed that she  
3 was worried Sergeant Lewis was going to cause her physical harm. *Id.*, ¶20. Nothing was done. *Id.*,  
4 ¶21.

5 In March 2010, Plaintiff complained to Human Resources that she was being subjected to  
6 gender discrimination and hostile work environment. *Id.*, ¶22. Human Resources did not interview the  
7 Plaintiff, but only took a cursory statement. *Id.*, ¶23. Sergeant Lewis filed two hostile work  
8 environment claims against the Plaintiff with Human Resources less than two months later. *Id.*, ¶25.  
9 Plaintiff was interviewed by Human Resources about Sergeant Lewis' complaint. *Id.*, ¶26. On July 15,  
10 2010, Plaintiff was constructively discharged by being forced to tender her resignation. *Id.*, ¶27. Based  
11 on these allegations, Plaintiff has asserted claims for gender discrimination and violation of Title VII  
12 and NRS 613.310, hostile work environment in violation of Title VII, constructive discharge, and  
13 negligent training/supervision.

14 In the current motion, Hixson seeks Rule 37(c) sanctions for the City of Las Vegas' failure to  
15 disclose a relevant email regarding her allegations of workplace harassment. Plaintiff has a copy of the  
16 email, but the City did not produce it in discovery. The City also failed to supplement its discovery  
17 disclosures after receiving a copy of the email. Plaintiff requests an order sanctioning the Defendant  
18 by: 1) an adverse inference instruction pursuant to NRS § 47.250(3); 2) monetary sanctions in an  
19 amount equal to the cost of hiring an outside IT vendor who should be permitted to investigate the  
20 City's IT System for additional missing items that are potentially relevant to Plaintiff's claims; and 3)  
21 attorneys fees and costs for having to file this motion.

22 Plaintiff produced a chain of email correspondence between Michael Weyland, a union  
23 representative assisting her, and City employee Dan Tarwater from April 6, 2010, through April 7,  
24 2010. The email chain is attached as Exhibit "1" to the motion. The City produced a version of the  
25 email chain which is attached as Exhibit "2". The City's version of the email chain does not contain the  
26 April 7, 2010, 8:28 a.m. email from Dan Tarwater to Michael Weyland. In the email, Tarwater  
27 comments that perhaps Weyland will have the good sense to have the Plaintiff retract her hostile work  
28 environment claim.

1 Plaintiff filed her hostile work environment claim March 10, 2010, in an email to Louisa  
2 Tuilagi, an employee in the Employee Relations Division of the City. Tuilagi sent a copy of the  
3 complaint to Tarwater March 31, 2010. On April 6, 2010, City employee Karen Coyne asked Tarwater  
4 and Michelle Freeman if they had time to discuss the Plaintiff's claim because of her concern the matter  
5 was nearly a month old and Plaintiff verbally communicated her complaints March 9, 2010. Tarwater  
6 then sent the email that "maybe he will have the good sense to have her retract her claim, if not we are  
7 moving forward."

8 Counsel for Plaintiff communicated with counsel for the City pointing out that the City had not  
9 produced a copy of Tarwater's April 7, 2010, 8:28 a.m. email to Weyland. The letter was addressed to  
10 discuss the City's failure to properly engage in discovery by failing to produce relevant evidence under  
11 Rule 37 and Rule 26(e) in initial disclosures or supplemental disclosures. The letter requested that the  
12 City supplement its initial disclosures by April 22, 2013, indicating that if supplemental disclosures  
13 were not served, the Plaintiff would "seek appropriate remedies after formal conferral."

14 Plaintiff acknowledges that the City produced voluminous documents in this case. However,  
15 the City's failure to produce the April 7, 2010, email is suspicious and prejudicial to Plaintiff because  
16 Tarwater's motives are relevant. A reasonable juror could question Tarwater's credibility and bias  
17 when he investigated the Plaintiff's hostile work environment claim. Thus, Rule 37(c) sanctions are  
18 appropriate for the failure to disclose this email unless the failure was substantially justified or  
19 harmless. Plaintiff argues it is the City's burden, as the party facing sanctions for failure to disclose, to  
20 establish that its failure to comply with its discovery obligations was either substantially justified or  
21 harmless. The failure to produce this email creates an inference the City is also withholding other  
22 potentially relevant information, and calls into doubt the City's efforts to properly preserve and  
23 maintain electronically stored information. It also suggests the City failed to send litigation hold letters  
24 to appropriate personnel to preserve relevant evidence. For these reasons sanctions are appropriate.

25 The City opposes the motion maintaining that the Plaintiff filed it without an attempt to meet  
26 and confer. The City points out that Plaintiff has had a copy of the document throughout the case and  
27 that she produced it in her initial disclosures on July 25, 2012. The City represents that on April 7,  
28 2010, when the Tarwater email was sent, the City's email system permanently deleted all messages

1 after 45 days unless a sender or a recipient affirmatively saved the document to a folder. Neither  
2 Plaintiff's union representative, Mr. Weyland, nor Human Resources Director Dan Tarwater saved the  
3 April 7, 2010, email in the City's system. Therefore, the system automatically deleted it after 45 days.  
4 The City's opposition is supported by the affidavit of Raymond Waber, a City of Las Vegas System  
5 Administration Specialist, who attests that prior to June 2010, the City's email system automatically  
6 purged all emails after a 45-day period unless the emails were affirmatively transferred to a personal  
7 PST folder by the end user. Waber Affidavit, Exhibit "A", ¶3. In June 2010, the City implemented a  
8 system known as Quest Archive Manager. *Id.*, ¶4. All emails stored at this time in PST folders were  
9 loaded into the Quest Archive Manager system in a "read-only" state for central storage in searching,  
10 and have not been purged. *Id.* New messages created from June 2010, to September 2011, are  
11 automatically purged by the system after 90 days unless a user affirmatively moved messages to  
12 extended retention folders. *Id.*, ¶5. In September 2011, the City changed to a 7-year retention policy  
13 for all email messages. *Id.*, ¶6.

14 The opposition is also supported by the affidavit of Betsy Comella which is attached as Exhibit  
15 "B". Ms. Comella is a Legal Assistant II with the Las Vegas City Attorney's Office in the civil  
16 division. *Id.*, ¶1, In August 2012, she was asked to conduct an email search to respond to discovery  
17 requests served on Plaintiff's counsel August 6, 2012. *Id.*, ¶2. She conducted a search as requested of  
18 the City's email archive system, Quest Software Archive Manager, for any emails mentioning Jennifer  
19 Hixson between August 9, 2009, and April 24, 2012. *Id.* The results of her email search were  
20 produced in the City of Las Vegas' responses to Plaintiff's request for production of documents  
21 September 24, 2012. *Id.*, ¶4. Her search for responsive documents, did not turn up the email from  
22 Tarwater to Weyland involved in this motion. *Id.*, ¶5.

23 The City argues that the motion should be denied because the motion does not contain a  
24 statement that Plaintiff's counsel attempted to meet and confer to resolve this issue without filing a  
25 motion as required by LR 26-7(b). Additionally, the City argues that because Plaintiff has a copy of the  
26 email, any failure to disclose it is harmless, and Plaintiff has not been prejudiced. Finally, the City  
27 maintains that sanctions are inappropriate under Rule 37(e) that prohibits imposition of sanctions on a

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1 party “for failing to provide electronically stored information lost as a result of the routine, good-faith  
2 operation of an electronic information system” absent exceptional circumstances.

3 The Plaintiff replies that the City’s arguments of “no harm, no foul” were rejected by the court  
4 in the *Zubulake* decision, 220 F.R.D. 212 (S.D.N.Y. 2003) (“Zubulake IV”). Plaintiff cites email  
5 correspondence produced by the City in this case prior to the time she filed her hostile work  
6 environment claim which suggests that the City’s representation about its automatic purging system  
7 may not be accurate. The City produced hundreds of pages of emails in this case, and Plaintiff believes  
8 the City failed to communicate its e-discovery obligations to its employees which has caused her  
9 serious damage. The City had an obligation to preserve electronically stored information (“ESI”) at the  
10 time the evidence was destroyed, the records were destroyed with a culpable state of mind, and the  
11 destroyed evidence was relevant to Plaintiff’s claims. Plaintiff acknowledges that her request for  
12 sanctions must be proportional to the violation. However, she argues that she should be restored to the  
13 position she would have been in had the City met its discovery obligations, and that the sanctions she  
14 seeks are proportional.

15 At the May 21, 2013, hearing, the court heard arguments from counsel and continued the  
16 hearing for 30 days to allow Plaintiff’s counsel to review Defendant’s responses to ESI requests, and  
17 allow Plaintiff’s counsel to depose Mr. Waber to question him about the City’s ESI preservation  
18 policies and issues addressed in his affidavit. At the June 25, 2013, hearing, counsel for Plaintiff  
19 indicated that he had deposed Mr. Waber and had no reason to believe that the City had intentionally  
20 destroyed relevant evidence. Rather, counsel for Plaintiff argued that the City failed to preserve  
21 relevant ESI after it was on notice of potential litigation. Mr. Tarwater testified at his deposition that  
22 the City had not sent a litigation hold letter to City employees at or near the time Plaintiff filed her  
23 complaint with the EEO office. For those reasons Plaintiff argues that sanctions are warranted.  
24 Counsel for the City argued that the City Attorney’s Office was not involved in this matter until June  
25 2011, when Plaintiff filed a formal complaint. The email was authored in April 2010, and at that time  
26 the City’s system automatically purged emails after 45 days unless someone saved them to a folder.  
27 Counsel for the City acknowledged that no litigation hold letter was sent to City employees before the

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1 email was purged. However, the City has now modified its document retention policies and  
2 communicated the need to preserve documents, including ESI, to its employees.

### 3 DISCUSSION

4 Spoliation is the destruction or significant alteration of evidence, or the failure to preserve  
5 property for another's use as evidence in pending or reasonably foreseeable litigation. *United States v.*  
6 *Kitsap Physicians Svs.*, 314 F.3d 995, 1001 (9th Cir. 2002) (citing *Akiona v. United States*, 938 F.2d  
7 158, 161 (9th Cir. 1991)) (a party engages in spoliation "as a matter of law only if they had 'some  
8 notice that the documents were potentially relevant' to the litigation before they were destroyed"); 7-  
9 37A *Moore's Federal Practice - Civil* § 37A.55. A party must preserve evidence it knows or should  
10 know is relevant to a claim or defense of any party, or that may lead to the discovery of relevant  
11 evidence. *Moore's* at § 37A.55; see also *United States v. Kitsap Physicians Serv.*, 314 F.3d 995, 1001  
12 (9th Cir. 2002); *In re Napster*, 462 F.Supp.2d 1060, 1067 (N.D. Cal. 2006) (citing *Nat'l Ass'n of*  
13 *Radiation Survivors v. Turnage*, 115 F.R.D. 543, 556-57 (N.D. Cal. 1987) (noting, "[a]s soon as a  
14 potential claim is identified, a litigant is under a duty to preserve evidence which it knows or reasonably  
15 should know is relevant to the action"). The duty to preserve arises not only during litigation, but also  
16 extends to the period before litigation when a party should reasonably know that evidence may be  
17 relevant to anticipated litigation. *In re Napster*, 462 F.Supp.2d at 1067 (duty to preserve begins when a  
18 party should have known that the evidence may be relevant to future litigation).

19 District courts may impose sanctions for spoliation of evidence as part of their inherent power to  
20 "manage their own affairs so as to achieve the orderly and expeditious disposition of cases." *Napster*,  
21 462 F.Supp.2d at 1066 (citing *Chambers v. NASCO, Inc.*, 501 U.S. 32, 43 (1991)). Courts may  
22 sanction parties responsible for spoliation of evidence in three ways. First, a court can instruct the jury  
23 that it may draw an adverse inference to the party or witness responsible for destroying the evidence.  
24 See *Glover v. BIC Corp.*, 6 F.3d 1318, 1329 (9th Cir. 1993). Second, a court can exclude witness  
25 testimony based upon the destroyed evidence and proffered by the party responsible for destroying the  
26 evidence. *Id.* at 1329. Third, the court can dismiss the claim of the party responsible for destroying the  
27 evidence. Dismissal, however, is only appropriate where "a party has engaged deliberately in deceptive  
28 practices that undermine the integrity of judicial proceedings." *Leon v. IDX Systems Corp.*, 464 F.3d

1 951, 958 (9th Cir, 2006) (*citing Anheuser-Busch, Inc. v. Natural Beverage Distributors*, 69 F.3d 337,  
2 348 (9th Cir. 1995). Before imposing the “harsh sanction” of dismissal, a court must consider the  
3 following factors: (a) the public’s interest in expeditious resolution of litigation; (b) the court’s need to  
4 manager its dockets; (c) the risk of prejudice to the party seeking sanctions; (d) the public policy  
5 favoring disposition of cases on their merits; and (e) the availability of less drastic sanctions. *See Leon*,  
6 464 F.3d at 958 (*citing Anheuser-Busch*, 69 F.3d at 348).

7 Lastly, the court may award sanctions in the form of attorney’s fees against a party or counsel  
8 who acts “in bad faith, vexatiously, wantonly, or for oppressive reasons.” *Id.* at 961. Before awarding  
9 such sanctions, however, a court must make an express finding that the sanctioned party’s behavior  
10 amounted to “bad faith.” *Id.* A party “demonstrates bad faith by delaying or disrupting the litigation or  
11 hampering enforcement of a court order.” *Id.* Where the court finds a party has acted in bad faith, any  
12 award of attorney’s fees must be reasonable. *Id.*

13 The Ninth Circuit has held that a party does not engage in spoliation when, without notice of the  
14 evidence’s potential relevance, it destroys the evidence according to its policy or in the normal course  
15 of its business. *United States v. \$40,955.00 in U.S. Currency*, 554 F.3d 752, 758 (9th Cir. 2009) (no  
16 indication that evidence destroyed with knowledge that it was relevant to litigation) (*citing United*  
17 *States v. Kitsap Physicians Service*, 314 F.3d 995, 1001-02 (9th Cir. 2002) (no spoliation where  
18 evidence destroyed in normal course of business and no indication that relevant to anticipated  
19 litigation); *State of Idaho Potato Comm’n v. G&T Terminal Packaging, Inc.*, 425 F.3d 708, 720 (9th  
20 Cir. 2005) (same).

21 A party on notice litigation is reasonably foreseeable has a duty to preserve evidence. It is often  
22 repeated that we live in a litigious age. It is not reasonably foreseeable that every internal employment  
23 complaint may result in litigation if not resolved to the employee’s satisfaction. However, when an  
24 employee claims that she has been subjected to conduct or employment actions that, if true, would  
25 amount to state or federal law violations, the prudent employer should take affirmative steps to see that  
26 documents and information relevant to her claims and the employers defenses are preserved and not lost  
27 in the ordinary course of business. The court need not determine the outer markers of what notice is

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1 sufficient to put an employer on notice litigation is reasonably foreseeable when an employee makes an  
2 internal complaint of an adverse employment action or employment dispute to resolve this motion.

3         The record in this case is insufficient to support a finding that the City was on notice Ms. Hixson  
4 contemplated litigation sufficient to trigger a duty to preserve electronically stored information by  
5 suspending its then-existing practice of automatically purging emails after 45 days. Plaintiff sent an  
6 email to a City of Las Vegas Personnel Analyst in the Employee Relations Division complaining she  
7 was being subjected to a hostile work environment and discrimination on March 10, 2010. She referred  
8 to this email as a formal complaint. Plaintiff also indicated that she had previously discussed her  
9 concerns through her chain of command, that no one had been helpful to her, and that Deputy Chief  
10 Freeman told the Plaintiff that Freeman did not believe that Plaintiff was being harassed or subjected to a  
11 hostile work environment. Counsel for the City argues that an internal report of this nature is  
12 insufficient to trigger a duty to preserve potentially relevant evidence especially when City employee  
13 relations personnel had not communicated with the City Attorney's Office. The court categorically  
14 rejects the City's arguments that unless the City's lawyers have been notified of the potential for  
15 litigation the duty to preserve has not been triggered. A contrary finding would encourage managers and  
16 human resource personnel to fail to advise counsel of reasonably foreseeable litigation to avoid the duty  
17 to preserve potentially relevant evidence.

18         Here, Plaintiff resigned July 15, 2010, and asserts she was constructively discharged. Nothing in  
19 the record suggests that on or before the date of her resignation, the Plaintiff threatened litigation, or  
20 informed the City that she had retained counsel about her employment disputes. There is no evidence  
21 before the court that at or near the time Plaintiff tendered her resignation, she claimed that she was  
22 resigning because she had been sexually harassed, discriminated against, or subjected to a hostile work  
23 environment. By July 15, 2010, when Plaintiff resigned, the email system the City used at the time  
24 would have already purged Mr. Tarwater's April 7, 2010, email unless it was saved to a folder. The  
25 complaint alleges that Plaintiff filed her NERC complaint September 7, 2010. Once the City received  
26 notice of the NERC complaint litigation was certainly foreseeable. However, nothing in the record  
27 indicates that the City was notified Plaintiff had retained counsel, made a pre filing demand, or notified  
28 the City she was thinking about filing a lawsuit before the Plaintiff filed her NERC complaint. Under



1 these circumstances, the court finds the City was not sufficiently on notice of potential litigation  
2 involving Ms. Hixson’s employment to trigger a duty to suspend its then existing practice of purging  
3 emails after 45 days.

4 The court gave counsel for Plaintiff an opportunity to take the deposition of Mr. Waber to  
5 question him about the City’s ESI preservation policies, and the issues addressed in his affidavit  
6 supporting the City’s opposition to this motion. At the June 25, 2013, hearing, counsel for Plaintiff  
7 acknowledged that he had no reason to believe that the city had intentionally destroyed relevant evidence.  
8 Plaintiff also acknowledges that the City produced voluminous documents in this case. The affidavit of  
9 Ms. Comella attests that she conducted a broad search of the City’s email archive system for any emails  
10 mentioning Jennifer Hixson between August 9, 2009, and April 24, 2012. The results of this email search  
11 were produced in the City of Las Vegas’ Responses to Plaintiff’s Request for Production of Documents  
12 served September 24, 2012. This search did not turn up the email from Mr. Tarwater to Mr. Weyland  
13 involved in this motion. The court is satisfied that the email was not produced because it was not saved,  
14 and automatically purged 45 days after it was generated before the City was on notice litigation was  
15 reasonably foreseeable.

16 Finally, the court finds that Rule 37(c) sanctions are not appropriate for the City’s failure to  
17 supplement its discovery disclosures after Plaintiff produced the Tarwater email to the City in her  
18 disclosures. Rule 26(e) requires a party who has made a disclosure under Rule 26(a) or responded to a  
19 formal discovery request to supplement or correct its disclosures or responses “in a timely manner if the  
20 party learns that in some material respect the disclosure or response is incomplete or incorrect, and if the  
21 additional or corrective information has not otherwise been made known to the other parties during the  
22 discovery process or in writing.” Fed. R. Civ. P. 26(e)(1)(A). Plaintiff had the email. Therefore the  
23 additional or corrective information was made known to the parties during the discovery process. Rule  
24 26(e) is not intended to require redundant disclosures.

25 For all of the reasons stated,

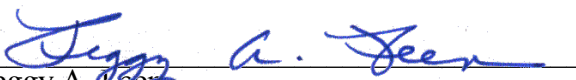
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1           **IT IS ORDERED** that Plaintiff's Motion for Sanctions Pursuant to Fed. R. Civ. P. 37(c) (Dkt.  
2 #26) is **DENIED**.

3           Dated this 10th day of July, 2013.

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6 Peggy A. Leen  
United States Magistrate Judge

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